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Dalmia Bharat Foundation (DBF) is a registered not-for-profit organization set up under the India Trust Act, 1882. The Foundation was set up in 2009 to manage Dalmia Bharat Group’s Corporate Social Responsibility (CSR). Currently, DBF operates as an independent entity committed towards driving community-led development.

DBF seeks to identify and understand the developmental priorities in the communities it works in, which provide direction to its projects and programs. Our solutions are rooted in indigenous knowledge, scientific studies, national development priorities and our own experience. Stakeholders are central to what we do and how we do things as we believe that progress and sustainable development depend greatly on partnerships and shared values.

In the Annual Report for 2017-18, we reflect back on our efforts and celebrate the achievement of our team, the sustained growth of our programs and the scale of impact.

VISION
Creating an opportunity for every stakeholder to reach their full potential.

MISSION
To facilitate the stakeholders hasten their social, economic and environmental progress through effective management of human and natural capital.

VALUES
• Integrity
• Humility
• Trust & Respect
• Commitment
Making a meaningful lasting difference in the lives of the people and communities remains the cornerstone of Dalmia Bharat Foundation’s development efforts. Dalmia Bharat Group’s seven-decade-old legacy of ‘Giving Back to the Society’ has been the guiding principle of the Foundation.

Our long-term goals have placed sustainability and scalability central to our strategy to create impact in communities we work. To achieve this, we are adopting innovative and context specific solutions, and engaging with stakeholders to create social capital. The objective is not only to fund the initiatives, but also to work with the communities and other stakeholders to create sustainable impact.

In recent years, we have redesigned our approach from being a grant-making organization to directly implementing projects on ground. This has led to partnerships with the Government and other like-minded organizations, resulting into broadening of the canvas of our operations. DBF’s work is a testimony of our commitment to the issues of importance to the local communities and to the nation.

We are living in a world where climate change is a reality, natural resources degradation a challenge, and access to secure and sustainable livelihood with dignified life for everyone an aspiration. To eradicate poverty, protect the planet and to ensure prosperity for all, the United Nations, as part of new sustainable agenda, has set out specific Sustainable Development Goals (SDGs) to be achieved by 2030. However, a successful sustainable development agenda would require partnerships between governments, the private sector and civil society. At DBF, we understand that and actively collaborate with different stakeholders.

In sync with the SDGs, our primary focus areas of work are soil and water conservation, access to clean energy and livelihood skill training. We also identify strategic development needs in the communities that we work with and accordingly undertake multiple interrelated development activities. Details of the initiatives are presented in the subsequent pages.

By utilizing our resources, skill and decades of experience in community development, we are committed to contribute towards social development needs of the nation through context specific, innovative and sustainable programs. The quest at DBF has always been to amplify the impact of our programs where it matters the most, create prosperity through self-sustaining programs, and thereby enhance the quality of life of the communities we work with.

We acknowledge with appreciation and humility, the invaluable help, support and love we continue to receive from all our collaborators, Government officials, other Corporates, people’s representatives, community leaders, members of the communities and our own talent who have been instrumental in taking forward this incredible journey of change.

“Backing larger causes that are good for a wider segment of society and India as a whole is critical to DBF’s vision and the thematic spheres we work in are an indicator of that.”

Gautam Dalmia, Puneet Dalmia (Trustees)
The financial year 2017-18 was the ninth year of existence of Dalmia Bharat Foundation (DBF). DBF had been instituted as the corporate foundation of Dalmia Bharat Group to fulfil a major part of social responsibility of the group companies. The challenge that we had at hand at that time was to understand key stakeholders as well as vital issues that concerned them. Having recognised those well very early, we have been addressing those concerns over the last decade now and have had a very positive impact thus far.

Water being one of the identified material issues, we have been working uninterruptedly on creating water harvesting capacities in our program geographies. With an aim to reach over 14 million meter cube by 2020, we have already touched 5.2 million meter cube of water harvesting in FY 18. So much of additionally available water has been a blessing to the farmers of these largely rain-fed areas where we work. Unsatisfied just with that, farmers, assisted by DBF, took a great initiative of adopting micro-irrigation methods that further eased the stress that these farmers faced because of scarcity of water. Till the end of last fiscal, we were able to bring over 7,000 acres of land under irrigation. Being able to protect their crop from drought and also being able to cultivate multiple and/or cash crops, the farmers witnessed an average increase of about 15% in their income year-on-year.

We continued with our effort to enable poor villagers get access to clean energy. Besides promotion of fuel-efficient cook stoves, we also started to help them get the benefit of Government’s ambitious Ujjwala Yojana. We coordinated with the concerned agencies and held camps through which 1,466 families got their LPG connections in the reported year. Through this and also by way of solar lighting solutions, we were able to help communities reduce around 33,000 tons of CO₂ emissions and have been able to convert 89 villages to clean lighting villages and 85 villages to clean cooking villages. We also took a major initiative aiming at reducing the usage of fossil fuels for water pumping for irrigation. In partnership with Schneider Foundation and Smart Power, we have started to pilot two community based solar pumping stations in Uttar Pradesh. Once commissioned, each one of these projects would have water supplied to over 40 farmers and would give an energy access to over 100 households for domestic consumption.

Our engagement for skilling people for livelihood also got a fillip last year as we expanded DIKSHA’s (Dalmia Institute of Knowledge and Skill Harnessing) footprint. We trained 366 youths at our DIKSHA centres and 300 of them are now gainfully employed. The Producer Companies of the farmers continue to expand their business and therefore their income. The social capital that we created through Self-help Groups (SHGs) now stand tall at over 900 Groups with a membership of about 11,000 women. Each one of these women now have the potential and opportunity to grow, which they are seizing relentlessly.

Besides the work that we accomplished last year, we also cherished our old and new partnerships. We continued and expanded our collaborative work with NABARD, NSDC, OSDA et al. Schneider also came on board and we also entered in to a partnership with HP Inc. to operate World-on-Wheels. We also gratefully acknowledge our other partners who have guided us and have taken us closer to our attainments.

I present the Foundation’s work-progress report to you with a hope that we would get back your feedback that would help us strengthen our work.
Our geographical footprint in the South covers locations across three states, Tamil Nadu, Andhra Pradesh and Karnataka.

**Tamil Nadu**
- Dalmiapuram (Tiruchirapalli) and Ariyalur (Ariyalur)

**Andhra Pradesh**
- Kadapa (Kadapa)

**Karnataka**
- Yadwad (Belgaum)

Our geographical footprint in the East covers locations across three states, Odisha, West Bengal and Jharkhand.

**Odisha**
- Rajgangpur, Lanjiberna (Sundargarh) and Cuttack (Cuttack)

**West Bengal**
- Medinipur (Paschim Medinipur)

**Jharkhand**
- Bokaro (Bokaro)

DBF in the North-East, works in locations across Assam and Meghalaya.

**Assam**
- Umrongso (Dima Hasao), Lanka (Hojai) and Jagiroad (Morigaon)

**Meghalaya**
- Lumshnong (East Jaintia Hills)

Our programs are spread across three locations in Uttar Pradesh and one location in Rajasthan.

**Uttar Pradesh**
- Ramgarh, Jawaharpur (Sitapur) and Nigohi (Shajahanpur)

**Rajasthan**
- Chirawa (Jhunjhunu)

DBF works in two locations in Maharashtra.

**Maharashtra**
- Kolhapur (Kolhapur) and Ninai Devi (Sangli)
Through its various projects, DBF aims to improve the income levels of the communities that it works with. In our quest to increase income levels, we channel our efforts towards creating human and natural capital in the communities to ensure sustainability and long-term impact of the interventions. Participatory approach is integral to how we design, implement and monitor our projects. Community is involved throughout the life cycle of the projects. Our effort has been instrumental in creation of community based organisations as catalyst of social change at the grassroots.

**Focus areas**

**Our Approach**

Creating an opportunity for every stakeholder to reach their full potential.

**Mission**

To facilitate the stakeholder hasten their social, economic and environmental progress through effective management of human and natural capital.

**Focus areas**

- **Soil & Water Conservation**
- **Access to Clean Energy**
- **Livelihood Skill Training**
- **Social Development**

**SOIL AND WATER CONSERVATION**

Harvesting and conserving water for productive use. Alignment with Schedule VII of CA 2013, Item No. 1, 4 Alignment with SDGs: 1, 2, 11, 13, 15, 17

**ACCESS TO CLEAN ENERGY**

Ensuring access to clean cooking and solar lighting. Alignment with Schedule VII of CA 2013, Item No. 4, 10 Alignment with SDGs: 3, 7, 11, 13, 17

**LIVELIHOOD SKILL TRAINING**

Transforming households, including unemployed youth added into skilled workforce for enhanced income. Alignment with Schedule VII of CA 2013, Item No. 2 Alignment with SDGs: 1, 5, 8, 17

**SOCIAL DEVELOPMENT**

Addressing basic health, education and rural infrastructural needs of the communities. Alignment with Schedule VII of CA 2013, Item No. 1, 2, 10 Alignment with SDGs: 3, 4, 6, 17
Contribution to Sustainable Development Goals (SDGs)

- Soil Conservation
- Water Conservation
- Clean cooking solutions
- Solar Household Lighting solutions
- Village Lighting
- Income Enhancement Project
- Skill Training
- Education
- Health & Sanitation
- Rural Infrastructure
- Community Development
- Self Help Groups

Contribution to National Campaigns

Soil and water conservation
- More Crop per Drop
- Pradhan Mantri Krishi Sinchayi Yojana
- Har Khet ko Pani Yojana
- National Mission on Sustainable Agriculture

Access to Clean Energy
- National Action Plan on Climate Change (NAPCC)
- Pradhan Mantri Ujjwala Yojana

Livelihood Skill Training
- National Skill Development Mission
- Doubling the farmer’s income

Social Development
- Swachh Bharat Abhiyan
- Swachh Vidyalaya Abhiyan
- Sarva Shiksha Abhiyan
- Khelo India
- National Health Mission
- Adarsh Gram Yojana
- Financial Inclusion
- National Digital Literacy Mission
Land and water support all forms of life on earth. Our communities, wherever they may be settled, depend on both to carry out the activities of daily life, to look after their homes, to take care of cattle and livestock and to irrigate their fields. Healthy landscapes and water systems are essential if we have to secure livelihoods and wellbeing of future generations and our environment.

On an average, agriculture accounts for over 70% of water consumption globally. In rural India, this share goes up to 90%. Such water inefficient agricultural practices aren’t sustainable in the long term. Many regions facing drought like situation is an indication of that. Further, indiscriminate use of fertilisers and other chemical inputs along with other unsustainable agricultural practices have led to degradation of land quality which is affecting agricultural productivity and ultimately farmer income.

DBF, recognizing the criticality of land and water to the rural India’s economy, works with communities and their belief systems to come up with sustainable solutions. The challenges in soil and water conservation projects go beyond the lack of proper infrastructure and other essential resources. This requires understanding divergent practices, the underlying beliefs, competing interests and finding a common ground for action. This requires changing mind sets and behaviors.

DBF, through its soil and water conservation program underpinned by continuous community and stakeholder engagement, is trying to bring about that much needed behavioural change while creating infrastructure that will lead to sustainable use of water and land.

Our soil and water conservation initiatives are implemented through two types of activities:

- Water harvesting projects
- Micro-irrigation projects
Water Harvesting Projects

Water harvesting projects have been a key component of our work for many years. This year we have continued to expand our footprint in this thematic area.

We are in full implementation phase of our Integrated Watershed Management Projects being implemented across 8,500 hectares at Dalmiapuram in Tamil Nadu and at Kadapa in Andhra Pradesh in collaboration with NABARD. These projects are being implemented with multiple interconnected aims – maximum productive utilization of land, prevention of soil erosion, harvesting and conservation of rain water and maximizing water storage capacity while improving the infrastructural facilities in the region. Our strategy also focuses on improving income levels and standard of living of the people in the region.

We have also constructed water harvesting structures like farm ponds and village ponds to meet the productive and domestic needs of the community. The impact is being visible in availability of water throughout the year in our structures, increased soil moisture, improved water level in wells of catchment area, etc.

B Radhika, Kadapa, Andhra Pradesh

Watershed work undertaken in my village is a good initiative. We now have sufficient work. I earned INR 250 per day working in watershed project. Further, this will help villagers through rain water harvesting, controlling soil erosion and increase in plantation.

Integrated Watershed Management Projects

- 193 Hectares of land treated during the year
- Field Bunds - 20,754 meters on 192.2 hectares of land
- Gabion structures - 3
- Agroforestry - 10 hectares

Farm Ponds - 125
Village Ponds - 29
Farm Ponds Project, Kadapa

The district of Kadapa in Andhra Pradesh spans over a land area of 15,000 km$^2$ with around 65% of its population living in rural areas. The Government of India had declared the district of Kadapa as one of the top 250 backward districts in the country in 2006. Within Kadapa, the location of Dalmia Bharat Foundation’s interventions has also been declared as drought prone.

Majority of the villagers in the region are small and marginal farmers and their major sources of income are agriculture, which is rainfed and rearing of milch cattle. Both these occupations need significant amount of water for effective yield.

Realising the need to scale up the water harvesting work in the area, DBF partnered with the local District Water Management Agency (DWMA) since 2016. Based on the needs identified in the community, DBF mapped the resource requirements for creating water harvesting structures.

In collaboration with the local community and DWMA, a detailed project plan was drafted, resources were mobilized and the project was executed with implementation being led by the community with the support from DBF and DWMA. A total of 218 farm ponds have been constructed in the project, creating an additional water harvesting capacity of 2.61 lakh m$^3$.

The water from the farm ponds is used in agriculture and for domestic purposes. This water is also used for the milch animals and this has led to an increase in milk yield by 2-3 litres per day, leading to an increase in the monthly income of families by INR 4,000 to 6,000.

For ensuring sustainability of the intervention, Water User Groups (WUGs) were promoted with the responsibility to maintain the structures created under the project. These WUGs operate under the leadership of Women Milk Producers’ Company of Nawabpet, a Farmer Producer Company promoted by DBF called Dalmia Nawabpet Milk Producer Company Pvt. Ltd., with a total of 330 shareholders.

Record-keeping and monitoring of the project is also being led by the community and all financial transactions are being facilitated through bank accounts.
Micro Irrigation Project

Micro irrigation projects help in managing and making harvested water available for cultivation of crops. We have continued our efforts in the area this year as well and have worked on irrigation projects. The main objective is to enhance water use efficiency in the agricultural sector and at the same time promote appropriate technological interventions like drip-irrigation which also encourage farmers to save and conserve water.

Drip-irrigation technology has been introduced on 847 acres of land during the year resulting into conservation of 15,05,790 m³ of water. DBF worked with a total of 1,915 beneficiaries on different micro-irrigation projects. These projects were implemented through convergence with the Government schemes under National Horticulture Mission and the participating farmers were extended benefits of subsidies under the schemes.

Amrit Jalam Pariyojana

This project has been implemented in 45 villages located in Chirawa, Rajasthan. The people of this region are dependent upon agriculture. While 98% of the agricultural activity is dependent solely upon ground water, the water table in the region is very low and at the same time the area is devoid of any water storage and harvesting structures.

With the investment made by DBF, the area has seen major improvements in soil and water conservation. A total of 20,720 m³ of water harvesting capacity has been created.

With the advancements made in the region, a total of 2,280 beneficiaries have been benefited through rain water harvesting tanks, soak pits and recharge of wells. Vermicompost and azolla units have also been promoted for supporting the farmers of the area.

This investment by DBF is not only helping the farmers with improved agricultural yield and better income, but also providing them with water for domestic use.

I have switched to drip irrigation from flood irrigation, thanks to the motivation from DBF team. My expenditure on labour costs has reduced and at the same time my crop yield has also increased by 15-20% as compared to last year.

Magdaphathi, Ariyalur, Tamil Nadu

Drip-irrigation projects - 847 acres
Sprinklers - 18
Beneficiaries - 2,005

Rain water harvesting tanks constructed - 246
Soak pits created - 134
No. of wells recharged - 14
The challenges in fulfilling the continuous rise in energy requirement and deepening climate change crisis are interconnected. India is one of the largest emitters of greenhouse gases, which is not going to ease out anytime soon. To drive one of the fastest growing economies, energy consumption in India is going to further intensify enhancing its carbon footprint. It is also amongst the countries which are at the greatest risk of food insecurity due to weather extremes caused by climate change.

Burning fuel such as coal, oil, and biomass remains the principle energy source in rural and traditional sectors and contributes a third of India’s energy. The incomplete combustion of biomass is one of the main source of indoor air pollution which is directly or indirectly contributing to greenhouse gases.

In recent times, decentralized energy systems have emerged to be a low cost, efficient and effective option with many pilot projects being taken up in multiple parts of India. However, switch from traditional energy to clean energy requires multi pronged approach to address issues around accessibility, reliability, affordability and acceptability.

DBF has come up with a holistic approach to facilitate switch to clean energy which has three main components – changing mindsets, helping communities maximize the utilization of existing Government schemes and creating sustainable enterprises within the community which provides energy access. Overall, DBF’s access to clean energy initiative is trying to address fulfilling the need for energy in a sustainable way through use of renewable resources.

The projects under access to clean energy initiative can broadly be classified into:

- Clean cooking projects
- Clean lighting projects
DBF in collaboration with Schneider Foundation (SF) has undertaken a solar mini grid project in Ramgarh and Nigohi in Uttar Pradesh. The region has significant potential for agriculture, but the primary bottleneck is the lack of access to irrigation. There are a total of 420 households in the two villages, selected for the project with only 104 households having access to grid electricity. Water for irrigation is available in locations which are far away from the fields and renting pipeline and pumps is a costly affair.

The solar power infrastructure (mini-grid) set up as part of this project will serve two purposes – supply electricity to pumps for irrigation in the daytime and supply electricity to households at night for domestic use. Through this project, it is planned that 400 acres of land will be irrigated using solar power and 100 households will get access to clean energy for lighting. An innovative business model is being adopted to make this project sustainable. Post the development of the mini-grid by DBF and SF, the operations and maintenance of the assets will be handed over to an operating agency. This agency will charge a small fee (in a prepaid model) from the villagers who choose to consume energy from this project. This would ensure revenue required to finance the maintenance of the infrastructure to the highest standards at all times.

For domestic consumption, people would be offered different schemes which would range from 10 watt to 60 watt with basic scheme covering one light and mobile charger and may go up to a scheme comprising of two lights, one fan, mobile charger and television connections.

For pumping water for irrigation, two 7.5 HP motors have been proposed to be installed and water would be provided to different farmers on different days as per a pre-decided schedule.

Till now, land mapping has been done to identify target beneficiary households and farm fields to be covered under the initiative.

This innovative approach towards provisioning of sustainable energy has the potential to be replicated on large scale in different parts of the country.

Solar energy solutions are important component of our strategy to promote clean energy solutions. Solar off-grid products such as solar lanterns, home lighting systems, solar study lamps, solar street lights and solar pumps are promoted across our intervention areas.

The solar streetlights as well as LED streetlights are allowing the villagers, especially women to commute safely and confidently at night. The cases of snake bites and thefts have also reduced drastically. An interesting benefit of streetlights in villages is that the women are able to cook outside of their homes during night that reduces indoor pollution. Children also get more time to play outside.

Installation of LED street lights in our village is a very good initiative by Dalma Bharat Foundation. The instances of snake bites and thefts have reduced and we feel much safer commuting within the village at night now.

Ganesh Thakur, Bokaro, Jharkhand
Persuading people to change lifelong consumption habits and switch to alternative processes and technologies is a humongous challenge. Under our clean cooking initiative, we precisely aim to do that.

Under our clean cooking initiative, DBF promotes using clean cooking fuels, like biogas plants and LPG connections as well as efficient use of traditional fuels through fuel efficient cook stoves. To promote biogas plants and fuel efficient cook stoves, product demonstrations are carried out in the villages and beneficiaries are made aware about the benefits of switching to these products. A new initiative in this field in this year has been to promote LPG connections under the Pradhan Mantri Ujjwala Yojna.

By transforming the way energy is consumed for basic daily necessities like cooking, DBF is attempting for great changes in eliminating indoor air pollution and reducing carbon footprint. Through our sustained efforts in this sphere, we have been able to convert 85 villages to Clean cooking Villages.

Before being provided with LPG connection, I used to cook using traditional chullahs. Cooking food on traditional chullahs required me to spend hours collecting fire wood and making cow dung cakes. Cooking food on LPG stove is convenient and faster. Also I no more have to deal with smoke of traditional chullahs.

Rolly Devi, Nigohi, Uttar Pradesh

- Biogas Plants - 16
- Fuel Efficient Cook Stoves - 473
- LPG Connections - 1,466
- Beneficiaries - 2,365
- Clean Cooking Villages - 85
- CO₂ Emissions Reduction - 27,683 tons
India has a large pool of people in the working age population, but access to quality skill education and training remains a challenge. In terms of potential, India is positioned uniquely. In the next two decades, the labour force in the industrialized world is going to decrease, while in India it is going to increase significantly. This is a great opportunity but also a threat if not managed properly. A large population in the working age, if provided the right skills, will be a great asset towards ensuring sustainable economic development of India. However, if not properly trained, will be a burden on welfare schemes and might force the Government to shift its focus from economic development to welfare provision.

India to be able to harness its potential, needs to provide its working population with the right education followed by secured and sustainable livelihood opportunities. With this aim, Government of India has launched programs to develop the human capital of the country to achieve faster and sustained economic growth. DBF too has been working on income enhancing skilling projects for many years now. DBF’s aim is to create secure and sustainable livelihoods by creating employment/entrepreneurship opportunities for youth through short-term skill training courses in manufacturing, services, agriculture and allied sectors. DBF is also working towards “Doubling the Farmer’s income” by providing skills in farm sector and facilitating linkage to Government schemes. We have identified three key critical factors to ensure success of a livelihood skill training program:

- Selection of trades for training, which are in alignment with the interest of the participants and have employment potential
- Access to resources to undertake livelihood post training
- Sustenance of employment post training

Keeping in mind, the socio-economic status and priorities of the communities, DBF has undertaken following two projects under the initiative:

- Non-farm sector livelihood skill training
- Farm sector livelihood skill training
The Tribal Development project is a partnership project between DBF and NABARD. Spread over 5 years, the project aims at holistic development of tribal communities. The project is been implemented in Umrongso, Assam in 15 villages covering 500 families. With the objective to diversify income sources of the farmers, the project involves promotion of 'Wadis' (orchards) with horticulture plantation. Further by bringing land under permanent plantation, the project targets to reduce practice of Jhum cultivation, a local traditional agriculture practice of shifting cultivation leading to degradation of forest.

In the year 2017-18, the project was implemented in 9 villages covering 200 families at Umrongso in Assam.

The main activities undertaken as part of the project include:
- Horticulture – Plantation of 37,400 saplings of litchi, lemon, pineapple, guava and drumstick and 30 metric tons of turmeric as an intercrop has been done, with an aim to enhance income of the farmers.
- Farmers' training on sustainable agriculture practices.
- Construction of 800 contour trenches to help conserve soil and assist in moisture retention.
- Financial inclusion through promotion of SHGs and facilitating bank linkages.
- Undertaking other social development initiatives like providing fuel efficient cook stoves, construction of toilets, etc.

In order to ensure the involvement and participation of community throughout the implementation phase, 9 village planning committees (VPCs) have been set up. DBF provides hand holding support to VPC in managing its affairs. Their role is to maintain muster-roll with the help of village volunteers, assist in giving wadi layouts, monitor the progress, participate in sapling and other material distribution, participate in exposure visits, trainings, meetings and assist in completion of survey and record keeping. Going forward, another project will be initiated in Cuttack, Odisha.

No. of horticulture plants - 37,400
Land developed - 200 acres
Water harvested - 66,000 m³
Contour trenches - 32,000 rm
The agricultural sector in India employs more than 50% of the working population, but contributes just 14% to the GDP. Further, a large section of Indian farmers do not have access to irrigation and are dependent on monsoon for farming. Their situation is further aggravated due to lack of systematic support in the form of access to finance, market, quality input, reliable and timely information, etc.

DBF aims to address this through promotion of Farmer Producer Companies. We have already facilitated setting up of 6 Farmer Producer Companies in Kadapa (Andhra Pradesh) and Dalmiapuram (Tamil Nadu).

As part of the FPC setup process, DBF acts as the Producer Organization Promoting Institution (POPI) for FPCs, assisting in mobilization of farmers, organizing them as FPOs, facilitating registration and approvals for FPOs, imparting training to farmers, developing a business plan, etc. This program is being implemented in partnership with NABARD. As part of the program, exposure visits of FPC members to similar successful ventures were also organized.

In line with the Government’s vision of ‘Doubling the Farmer’s Income by 2022’, DBF sees immense opportunity to create large impact on ground by ensuring access of Government schemes to the deserving beneficiaries. With an aim to facilitate this process, we have launched an ambitious Gram Parivartan project.

The objective of the project is to enhance access to government welfare schemes and development programs to ensure sustainable and holistic village development. To achieve this objective, our approach is guided by following principles -

- Accessing the potential of each households
- Ensure last mile support
- Ensure income enhancement

The project has been initiated in Ariyalur district of Tamil Nadu and Sundargarh district in Odisha.

**Farmer Producer Companies**

- Farmer Producer Companies - 6
- Turnover (FY 18) - INR 249.81 Lakhs
- Farmers mobilized - 7,600
- Shareholders - 2,282
- Male - 1,508
- Female - 774

**Gram Parivartan Project**

- 722 Villages
- 2,16,997 Population targeted
- Helped communities leverage INR 4.5cr from various Government schemes
- 4,500 Households benefitted
India has one of the lowest labour force participation among the age group of 35-54 years which means that too many Indians are engaged in informal or subsistent employment. With an aim to promote employability, DBF in partnership with National Skill Development Council (NSDC) has set up 5 DIKSHA (Dalmia Institute of Knowledge and Skill Harnessing) centers. The 3 training centres in Odisha are being operated in partnership with OSDA (Odisha Skill Development Authority).

These centers provide courses of 3-6 months duration in a variety of vocational streams like Home Health Aides, Retail Sales Associate, Sewing Machine Operators and Beauty & Wellness. DBF mobilizes youth from local communities, identifies and enrolls candidates for trainings after counselling them.

Post training, all the trainees are placed with reputed organizations. Many of the trainees have also opted for starting their own enterprise and thereby creating employment for others as well. We have a success rate of 80% job and business placement for our trainees so far.

DIKSHA Project

Access to finance on non-exploitative terms and conditions in alignment to the context of economically weaker sections of the society is a major drawback of formal financial system. To overcome this we have been promoting Self Help Groups (SHGs) which are central to our strategy to organize the community. A total of 252 SHGs have been facilitated by DBF in 2017-18.

Self Help Groups

We continue to facilitate training and exposure programs for SHGs across locations, ensuring access to a dynamic and enabling environment for growth and learning for the women SHG members. We organized trainings on SHG management, book keeping, and livelihoods for the SHG members. We also facilitate linkage with banks for these women to avail loans for income generating activities and general domestic expenses.

Non-Farm Sector Livelihood Projects
In addition to the trainings delivered through DIKSHA centers, DBF also provides skill training in villages on a variety of other livelihoods identified through needs assessment study considering existing skill sets of the community, their willingness to take up the activity and feasibility of marketing the end product.

Some of the trainings imparted are on stitching and tailoring, weaving, mushroom cultivation, food processing, handicrafts, etc. leading to gainful employment of the participants.

Skill Training

- Training conducted: 68
- Average additional income of beneficiaries, post training: INR 3,000
- Total beneficiaries: 4,809

Increased Income through improved Animal Husbandry practices

DBF team taught me the process of cultivating azolla as a fodder for my cows. I have made 6 azolla units in my backyard and started feeding my cows. This has helped me earn an added income of INR 2,000 per month due to improved quality of milk.

Jeyanthi, Ariyalur, Tamil Nadu

Improving Incomes by creating skilled youth through DIKSHA

Due to poor socio-economic condition of my family, I had to drop-out from studies to support my parents. Then I got registered at Dalmia Skill Training Centre and completed a training to become a Bed Side Attendant. Today I am employed and am earning a monthly income of INR 6,000 along with other incentives.

Priyanka Mishra, Rourkela, Odisha
Health, sanitation, education, infrastructure development and other initiatives comprise the bulk of our social development initiative. When working in a particular geographical area, we begin with detailed preliminary research, participatory mapping and planning processes that involve local communities, institutions and administrative councils. These studies assist in identifying various desired and expressed needs of the community which forms the basis of our social development initiatives.

In the year 2017-18, under the social development initiative, we undertook projects in:

- Health & Sanitation
- Education
- Rural Infrastructure
- Community Development
Towards Making Villages ODF
(Open Defecation Free)

India has one of the highest prevalence of open defecation which is an important factor that causes various diseases; the most common being diarrhea and intestinal worm infections but also typhoid, cholera, hepatitis, polio, trachoma, and others. Malnutrition in children is another health problem closely associated with open defecation. Once a child is a victim of one of the diseases caused due to the lack of proper sanitation and hygiene, it leads to loss of body fluids and appetite for food causing malnutrition.

At DBF, sanitation work is guided by two pronged approach – infrastructure development and behaviour change. We mobilize communities through different entry points that include schools and spread awareness through IEC campaigns. We have constructed individual household toilets, community sanitation blocks as well as sanitation facilities at schools and colleges.

We have constructed 1,293 individual household toilets across 19 locations during the year. All the toilet blocks are constructed using bio-digester technology that uses eco-friendly biodegradation processes in toilet blocks.

Over the years, DBF efforts have resulted in 15 villages being declared ODF. In total, 2,038 individual household toilets have been constructed. We have also constructed 129 school sanitation blocks and 8 community sanitation blocks.

To ensure sustainability of the program and continued use of the constructed toilets, DBF uses innovative behavior change communications like street plays, wall paintings, etc. to spread awareness on harmful effect of open defecation and promote good hygienic practices like hand wash etc.

Health & Sanitation

A significant number of people in India, especially those living in the rural parts, do not have good access to health infrastructure or trained healthcare professionals. According to National Health Profile 2017, while 70 percent of the Indian population lives in the rural areas, 80 percent of the healthcare infrastructures are located in urban areas. Aim of our health and sanitation initiative is to provide access to quality healthcare services to the communities in their vicinity, create awareness on various local health issues and prevention of commonly occurring diseases.

In the year 2017-18, we conducted 248 health camps. Further 14 polio immunization drives were conducted in which a total of 265 children were immunized.

We organized general health camps along with specialised camps like dental, dermatology, maternal and child health based on the requirement of the community. We also organize awareness camps to create awareness on water-borne diseases, maternal health, nutrition, sanitation etc.

We have been running the dispensary and OCL-LVP Eye Institute at Lanjiberna and Mobile Medicare Unit in Cuttack, all in Odisha.

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My family faced a lot of difficulties while going to the field for defecation. There is always a fear of snake bite and scorching heat during day. Safety of women is also at stake. With the construction of toilet supported by Dalmia Bharat Foundation at our home, we feel safe.

Anun Kumar, Nigohi, Uttar Pradesh

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We have been running the dispensary and OCL-LVP Eye Institute at Lanjiberna and Mobile Medicare Unit in Cuttack, all in Odisha.
Education

At DBF, we assess educational needs from multiple perspectives through interaction with students, parents and teachers. Infrastructure, resources and support from parents play key roles in creating an enabling environment for children to be able to pursue their education.

Infrastructure and resources comprise a range of diverse elements required to enhance quality of education like Teaching Learning Materials (TLMs), repair and renovation of school buildings, creating an environment conducive to holistic development, including sports and extra-curricular activities, and even desks and chairs for classrooms. Digital technology is increasingly touching all aspects of life and it is important that students in rural India are also exposed to it. Under this project, we provide technological tools and resources such as audio visual equipment, interactive whiteboards, digital projectors, speakers and 3D content for use in delivering classes.

DBF has also been running informal education centers to provide support to children studying with inadequate infrastructure or with learning challenges.

Thematic days, sports days, Parent Teacher Association (PTA) meetings are also organized with an aim to mobilize community and enhance parents’ participation.

HP World On Wheels

DBF has partnered with HP India to implement their self-contained, Internet-enabled & solar powered digital learning labs in a bus named “HP World on Wheels” aimed at driving digital literacy, E-education, Entrepreneurship training, and other citizen services in rural India. Each 20-seat, IT-enabled HP WoW vehicle is equipped with HP computing and printing equipment, as well as numerous software suites and e-learning tools, run by solar power.

The initiative offers Digital Literacy Training, EDP Training for youth, E-education for students, Common Citizenship Activities including Aadhar Card, Ration card, driving license, Land records, Financial Inclusions, video conferencing for specific groups, etc.

DBF is operating 2 of these WoWs at Kolhapur, Maharashtra and Kadapa, Andhra Pradesh. In its first year of operations, it provided computer training classes and E-education classes to more than 2,000 school children and youth. The bus is also a good medium to create awareness on social issues through its video displays outside the bus. We have used this feature to generate awareness on sanitation, environment and disease prevention in villages of these two locations.

"Every day I feel excited and happy to go to my school because of the playground, safe drinking water and good sanitation facilities provided under 'Dalma Happy School Project' by Dalmia Bharat Foundation (DBF)."

Battini Srisha, Grade X student, Kadapa, Andhra Pradesh

Teaching Learning Materials provided to 771 students
98 Informal Education Centers supporting 4,038 children
9 E-shalas supporting 1,598 beneficiaries
4 Smart Classes supporting 680 children
Children reached in FY 18 - 23,456

2,000 lives impacted
Our community development initiatives can be broadly classified into the following four categories:

• Infrastructure development: Within infrastructure development we support repair and construction work of village roads, community centers, drinking water sources, community bore wells, hand pumps etc.
• Promotion of sports and games: DBF conducts sports tournaments and also facilitates coaching sessions for budding sportsmen. We also develop playgrounds and provide sports materials to children and youths.
• Celebrating national and international days: Every year at many of our intervention areas, 15,000+ people participate in observing national and international days. These important days are observed by organizing events in schools, colleges, SHG meetings and villages. Some of the days observed this year were Independence Day, Republic Day, World Environment Day, Children’s Day etc.
• Community Development: A variety of initiatives are undertaken by us based on the felt and anticipatory needs of the community. The initiatives range from providing drinking water facilities, to veterinary camps, to kitchen gardens and much more.

Rural Infrastructure and Community Development

Our Achievements
(Cumulative achievement till March 31, 2018)

01 Soil And Water Conservation
• Check dams - 13
• Farm ponds - 701
• Village ponds - 89
• Ring wells - 18
• Drip irrigation - 1,490 acres
• Watershed project - 974 Hectares
• Gabion structures - 8
• Sprinklers - 29
• Renovation of wells - 37

5.2 Million m³ of water harvested annually

02 Access to Clean Energy
• Bio Gas Plants - 166
• LPG connections - 1,466
• Fuel Efficient Cook Stoves - 5109
• Solar Lanterns - 13,795
• Solar Street Lights - 435
• Solar Home Lighting Systems - 1,581
• Solar Study Lamps - 8,380
• Solar Mini Grids - 5
• Solar Water Pumps - 34

119 Villages shifted to clean energy

03 Livelihood Skill Training
• Milch cattle loans - 2,592
• Self Help Groups - 908
• Farmer Producer Companies - 6
• Skill training - 7,044
• DIKSHA - 493

10,000+ households benefitted

04 Social Development
• Low cost toilets - 2,533
• School support - 197
• Informal education centres - 98
• Dalmia Happy School Project Beneficiaries - 48,995

Reaching out to 10 lakh people

328 kitchen gardens developed
2,650 people reached out through Functional Literacy Camps
28,785 beneficiaries of community development
Our Partners

- Non-Conventional Energy and Rural Development Society, (NERD), Tamil Nadu
- Tamil Nadu Energy Development Agency, Ariyalur, Tamil Nadu
- Rural Self Employment Training Institute – State Bank of India, (RSETI-SBI), Ariyalur, Tamil Nadu; Cuttack, Odisha
- Friends For Tribal Society, Lanjiberna, Sundargarh, Odisha
- Jan Sikshan Sansthan, Cuttack, Odisha
- Menda Foundation

Other Partners

- District Health Offices
- Block Development Offices
- Livelihood & Skill Development Offices
- Department of Agriculture
- Animal husbandry Department
- Integrated Child Development Services, Department of Health
- Primary Health care centres
- Department of Health
- District Collectorate
- Chief Development Officer
- Department of Education
- Government Veterinary Hospital
- Various Commercial Banks

Working with various Government offices and departments

- District Rural Development Authority (DRDA)
- District Horticulture Department

Audit Report

D.P. KAPOOR AND Co
Chartered Accountants

FORM NO. 10B
(See Rule 178)

Audit Report under section 12A (b) of the Income-tax Act, 1961 in the case of charitable or religious trusts or institutions

We have examined the balance sheet of DALMIA BHARAT FOUNDATION AABTD34D2A [name and PAN of the trust or institution] as at 31/03/2018 and the Profit and loss account for the year ended on that date which are in agreement with the books of account maintained by the said trust or institution

We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of the audit. In our opinion, proper books of account have been kept by the head office and the branches of the above-named trust visited by us so far as appears from our examination of the books, and proper Returns adequate for the purposes of audit have been received from branches not visited by us subject to the comments given below.

In our opinion and to the best of our information, and according to information given to us the said accounts give a true and fair view:

i. in the case of the balance sheet of the state of affairs of the above-named trust as at 31/03/2019

ii. in the case of the profit and loss account, of the profit or loss of its accounting year ending on 31/03/2019

The prescribed particulars are annexed hereto.

For D.P. KAPOOR AND Co
Chartered Accountants
Partner

Place : New Delhi
Date : 06/08/2018
## BALANCE SHEET AS AT 31ST MARCH, 2018

### LIABILITIES

<table>
<thead>
<tr>
<th>Description</th>
<th>AS AT 31.03.2018 (Rs.)</th>
<th>AS AT 31.03.2017 (Rs.)</th>
<th>AS AT 31.03.2018 (Rs.)</th>
<th>AS AT 31.03.2017 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAPITAL FUND</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Corpus</td>
<td>5,000</td>
<td>5,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>INCOME &amp; EXPENDITURE A/C</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Opening balance</td>
<td>13,533,790</td>
<td>4,670,117</td>
<td>13,533,790</td>
<td>4,670,117</td>
</tr>
<tr>
<td>Less: Option Exercised during previous year</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>Add: Excess of Income over Expenditure for the year</td>
<td>17,127,970</td>
<td>7,854,460</td>
<td>12,533,790</td>
<td>4,670,117</td>
</tr>
<tr>
<td>Project Loan from NSDC</td>
<td>2,500,000</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>PROJECT ADVANCE</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amount received under World on Wheels (HP)</td>
<td>13,300,000</td>
<td>10,000,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current Liabilities:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TDS Payable</td>
<td>1,023,787</td>
<td>483,657</td>
<td>2,280,200</td>
<td>2,029,850</td>
</tr>
<tr>
<td>Others</td>
<td>73,078</td>
<td>82,200</td>
<td>556,962</td>
<td>169,310</td>
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<tr>
<td>Investment fund Payable</td>
<td>34,001</td>
<td>1,330,866</td>
<td>7,450,021</td>
<td>3,500,020</td>
</tr>
<tr>
<td>Total</td>
<td>14,813,910</td>
<td>14,076,123</td>
<td>12,533,790</td>
<td>4,670,117</td>
</tr>
<tr>
<td>Total Liabilities</td>
<td>24,043,725</td>
<td>24,043,725</td>
<td>24,043,725</td>
<td>24,043,725</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td>24,043,725</td>
<td>24,043,725</td>
<td>24,043,725</td>
<td>24,043,725</td>
</tr>
</tbody>
</table>

### ASSETS

<table>
<thead>
<tr>
<th>Description</th>
<th>AS AT 31.03.2018 (Rs.)</th>
<th>AS AT 31.03.2017 (Rs.)</th>
<th>AS AT 31.03.2018 (Rs.)</th>
<th>AS AT 31.03.2017 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fixed Assets (As per Schedule A/C)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital Fund</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Furniture &amp; Fixtures</td>
<td>880,641</td>
<td>627,884</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Office Equipment</td>
<td>711,012</td>
<td>45,305</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Plant &amp; Machinery</td>
<td>3,131,354</td>
<td>748,530</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Computer</td>
<td>3,127,832</td>
<td>875,402</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Motor Vehicle</td>
<td>3,818,846</td>
<td>473,231</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total</td>
<td>17,635,855</td>
<td>2,658,141</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Less: Accumulated Depreciation</td>
<td>(5,969,007)</td>
<td>(795,099)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Assets (As per World on Wheels)</strong></td>
<td>11,666,848</td>
<td>1,863,042</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31ST MARCH, 2018

<table>
<thead>
<tr>
<th>Description</th>
<th>AS AT 31.03.2018 (Rs.)</th>
<th>AS AT 31.03.2017 (Rs.)</th>
<th>AS AT 31.03.2018 (Rs.)</th>
<th>AS AT 31.03.2017 (Rs.)</th>
</tr>
</thead>
<tbody>
<tr>
<td>To Project &amp; Programme Expenses</td>
<td>130,650,981</td>
<td>86,612,422</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Professional &amp; Consultancy Fee</td>
<td>5,194,840</td>
<td>6,785,983</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Salary</td>
<td>2,666,020</td>
<td>1,112,302</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Depreciation</td>
<td>2,989,600</td>
<td>670,333</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Travel Convoy &amp; Mobile</td>
<td>1,334,600</td>
<td>1,386,480</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To IT &amp; Computer Maintenance</td>
<td>144,736</td>
<td>592,327</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Remuneration to Volunteers</td>
<td>386,509</td>
<td>312,458</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Printing &amp; Stationery</td>
<td>158,506</td>
<td>328,227</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Interest on Loan from NSDC</td>
<td>149,181</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Meeting &amp; Training</td>
<td>124,399</td>
<td>354,063</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Plant</td>
<td>77,500</td>
<td>31,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Fuel &amp; Maintenance</td>
<td>76,740</td>
<td>98,588</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Audit Fees</td>
<td>59,000</td>
<td>57,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Fees and Subscription</td>
<td>61,800</td>
<td>36,053</td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Staff Welfare</td>
<td>40,052</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Bank Charges</td>
<td>1,395</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>To Misc Expenses</td>
<td>120,472</td>
<td>102,553</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>144,156,883</td>
<td>89,544,133</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Less: Option Exercised during the Assessment Year 2017-18 Applied | - | - | - | -

Excess of Income over Expenses for the year | 17,375,970 | 7,854,469 |

**Total** | 161,530,853 | 97,399,716 | 161,530,853 | 97,399,716 |
**Funds and Expenditure 2017-18**

(Amount in INR Lakh)

### Program Expenditure
- **Social Development**: 1,117, 28%
- **Livelihood Skill Training**: 1,237, 31%
- **Soil and water Conservation**: 1,091, 27%
- **Access to Clean Energy**: 396, 10%
- **Program Execution**: 162, 4%

**Total 4,003**

### Source of Funds
- **Grants & Donation Received**: 1,442
- **Leverage**: 2,561

**Total 4,003**

### Expenditure year - on - year

- **FY 2014**: 363
- **FY 2015**: 625
- **FY 2016**: 1,202
- **FY 2017**: 2,218
- **FY 2018**: 4,003

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**Location-Wise Contact Information**

- **Correspondence address:**
  Quantum Building, 2nd Floor, C-3, Sector 3, Noida – 201 301 Uttar Pradesh

- **Regional offices:**
  C/o Dalmia Bharat Limited 4th Floor, Fagun Mansion, Commander In Chief Road, Chennai - 600 105 India

- **C/o Dalmia Bharat Limited 3rd and 4th Floor, Anil Plaza II, G.S. Road, Guwahati – 781 005 Assam

- **C/o Dalmia Cement (Bharat) Limited Sf No: 630, Thamaraikulam Village, Ariyalur (Post) Ariyalur District – 621 705 Tamil Nadu

- **C/o Dalmia Cement (Bharat) Limited Dalimipuram, Laligudi Taluka Trichy – 621 651 Tamil Nadu

- **C/o Dalmia Cement (Bharat) Limited Chinnakomeral village Mylavaram Mandal, Jammalamadugu, Kadapa District – 516 434 Andhra Pradesh

- **C/o Dalmia Cement (Bharat) Limited R.S. No. 394, Yadwad Village, Gokak Taluk, Belgaum - 591136 Karnataka

- **C/o OCL India Limited Rajjangpur, Sundargarh District – 770 017 Orissa

- **C/o Kapilas Cement Manufacturing Works (A Unit of Ocl India Ltd) Anand Varsa (1st Floor) Ice Factory Road, College Square Cuttack – 753003 Orissa

- **C/o OCL India Limited Saraswati Block, Sangam garden Tantigeria, Medinipur - 721101 West Bengal

- **C/o Dalmia Cement East Limited Plot No: IV/A-7 (P), Bokaro Industrial Area, Near IOC Bottling Plant PO: Balidih, Bokaro-827014 Jharkhand

- **C/o Calcom Cement India Ltd. 16 Kilo, Jamuna Nagar Post Office Unrongsos Dimahasao (N.C Hills) District-788931 Assam

- **C/o Alsthom Industries Limited Village Bagjhaj, Morigao District, 782411 - Assam

- **C/o Adhunik Cement Meghalaya Adhunik Cement Limestone Mines Village Thangsai, P.O -Lumshnong East Jaintia Hills District - 793200 Meghalaya

- **C/o Dalmia Chini Mills Unit - Nigohi Village - Kuiyan, Post Areli, Nigohi, Shahjahanpur District – 242 001 Uttar Pradesh

- **C/o Dalmia Chini Mills, Unit -Ramgarh Village & Post Ramgarh Tehsil - Misrikh, Sitapur District – 261403 Uttar Pradesh

- **C/o Dalmia Chini Mills Unit-Jawaharpur Village-Jawaharpur Post Ramkot, Sitapur District – 261001 Uttar Pradesh

- **C/o Shree Datta Sakhar Karkhana Prop. Unit of Dalmia Bharat Sugar & Industries Ltd. A/p – Asurle Porle, Taluk – Panhala Kolhapur District – 416005 Maharashtra

- **C/o Ninaidevi Sakhar Karkhana Prop. Unit of Dalmia Bharat Sugar and Industries Limited Gram Arala-Karanguli, Tehsil Shirala, Sangli District, 415405 - Maharashtra